

REPORT OF THE PRESIDENT FOR THE YEAR 1962

The President's Report will be as brief as possible. First, I would like to enumerate those things we were able to accomplish in line with our announced program this time last year and give you a brief outline of what I see for the future.

1. The first and most important point was to establish amicable relations with our concessionaires and in particular to work out a solution to the difficulties which had arisen between the main concessionaire to the Club and the Club, in the course of which the following modifications to the existing contracts were accepted by John Clifford on behalf of his companies, on a completely voluntary basis:—

a) A date of June 1st was set for a request for arbitration by either party concerning change in tow rates.

Provision for a period of thirty (30) days for the Respondent to study the request before negotiations are entered into.

b) The construction and installation of uphill facilities and buildings, except normal improvements, would require the prior approval of the Club.

c) Plans for developments to be undertaken by either party which would materially affect the rights of either of them should be made known to the other party by June 1st each year.

d) The word "insolvent" as found in Section 16 of the Agreement to be deleted.

The expression "bankruptcy" is clear and can readily be defined by reference in Statutes.

e) A provision to the Agreement to the effect that the financial aspects of expansion by the Company outside the limits of the Club at Camp Fortune could be taken into consideration by an Arbitration Board which might sit on a tow rate application.

A very important modification was also made to the existing contract between your Club and Hull City Transport Limited wherein Mr. George Bisson has agreed to modify his contract for the coming winter to the point where he will accept a flat fee of \$7,200 from the Club on behalf of its members — to be recouped by the Club largely through charging its members \$3.00 per year for parking. It should be pointed out that Mr. Bisson has agreed to this substantial cut in his potential gross revenue each year on a perfectly voluntary basis. Hull City Transport will continue to charge non-members 50c per car.

Mr. Clifford has agreed to take over, at no charge, the salting and sanding of Dunlop Hill from the Meach Lake Road to the parking area. This has cost your Club \$2,000 per year for the past few years. Of course, Mr. Bisson will continue to plow and maintain the parking lot proper.

2. We promised that more consideration would be given to skiing areas for beginners and children. With this in mind we have spent 13,500 of your dollars this year in extending the old Midget Hill, now known as the Pinault, widening the Pee Wee to take care of the Midget program,

and improving the top platform of Marshall. However, I should point out to you that our hills are still classed 44% for A and B skiers, 33% for B and C, and 22% for C skiers and beginners. The situation, therefore, is not good enough — but we have made a start.

3. We undertook to form a Planning Committee to produce short and long range plans for the future of the Club. This Committee was formed in January and we were very fortunate in being able to interest Mr. Herbert Marshall in assuming the duties of the chairman. The Committee was comprised of sixteen (16) members of the Club, not restricted to the directorate. Their plans for immediate hill development were met, as described above.

A short range plan for the improvement of cafeteria facilities and the beautification of lodges was not entered into because of the possibility that we would be requesting approval at a meeting of the members for a more ambitious project — that is, the erection of a completely modern integrated lodge and cafeteria which would handle the membership far more efficiently than at present. Plans for financing this lodge, however, never even reached the point where an architect could be engaged to provide us with preliminary figures. Therefore, your Board of Directors were never in a position to recommend to you any plan of financing which they might be considering for this venture, as you were told by Bulletin of May 15th, 1962. Personally, I hope we may be able to arrive at the answer to this question before next Spring. As soon as we do (as we have previously stated on numerous occasions, including the Bulletin of May 15th) you will be asked to approve the proposed plan or turn it down as you see fit at a meeting called for this express purpose.

It is with great regret that I must report at this point that Mr. Herbert Marshall has found it necessary to give up this Committee, and in fact his position on the Board of Directors, owing to a mild heart attack, from which we all hope he will recover completely before the Winter season. Mr. Marshall joined the Ottawa Ski Club exactly forty years ago and served as Secretary-Treasurer of your Club from 1928-1935, as Vice-President from 1935 to 1945, as President from 1945 to 1952, and has remained on the directorate almost steadily since that time — a most impressive record of service.

4. We undertook to hire a General Manager, which was done promptly following the General Meeting last year. Members of the Ski Club, in my opinion, were extremely fortunate in the selection of Ken Campbell to fill this post and we of the Executive were very sorry to lose him to his new vocation, which is full-time farming.

However, during the winter Ken Campbell opened and set up our City Office at 53 Queen Street and reorganized the entire system of paper work which, unfortunately, is a necessary requirement of an organization of this size. His judgment and good common sense were an invaluable asset throughout his term of office.

We are equally fortunate in having obtained the services of Pete O'Connor as Ken Campbell's successor and I am sure that with Pete at the helm we can look forward to a most efficient administration.

5. We promised to do something about the archaic washroom facilities at a reasonable cost and make some general improvements to the cafeteria areas — which we did. These improvements were entered into immedi-

ately following the General Meeting last year and were not the subject of recommendations of the Planning Committee referred to above. Your washroom facilities in Alex's cost \$7,500 and the new type of metal Formica-topped tables cost \$1,800.

Certain references have been made to my thoughts for the future of your Ski Club and I can do no better than refer my fellow members to the editorial in The Journal of last January 9th, and my answering letter which appeared in The Journal on January 19th. They are too long to quote here but basically they reflect my view that we, the officers and directors, are charged by the members of this Club to provide the greatest amount and best skiing at the lowest cost for the greatest number of people who wish to join our Club and use its facilities in this beautiful part of the Gatineau Park.

The long-range Planning Committee will reactivate this Winter under a new Chairman and the results of its efforts will be available for your consideration next Spring. Admittedly, this is a year after our target date, but there were legitimate and unavoidable reasons for this delay.

NOTICE OF MEETING

The Ottawa Ski Club Inc. will hold its Annual General Meeting at the National Museum at 8.00 p.m. on Friday, October 19, 1962.

ANNUAL REPORT

The President and Members,
Ottawa Ski Club Inc.,
Ottawa, Ontario.

Gentlemen:

In accordance with your instructions, we have audited the books and records of the Ottawa Ski Club Inc. for the period ended April 30, 1962, and have prepared therefrom the following:

Statement 1.

Balance Sheet as at April 30, 1962;

Statement 2.

Statement of Surplus for the ten months ended April 30, 1962;

Statement 3.

Statement of Revenue and Expenditure for the ten months ended April 30, 1962;

Statement 4.

Statement of Area Operating Costs for the ten months ended April 30, 1962;

Statement 5.

Statement of Ski Program Costs for the ten months ended April 30, 1962;

COMMENTS

We would recommend that for the 1962-63 seasons, controls be instituted which would allow you to account for all serially numbered membership application forms. Such controls were not in existence for the 1961-62 season.

AUDITOR'S REPORT

We have made an examination of the balance sheet of the Ottawa Ski Club Inc. as at April 30, 1962, and the statements of revenue and expenditure and surplus for the period ended on that date. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion the accompanying balance sheet and statements of revenue and expenditure and surplus present fairly the financial position of the Company as at April 30, 1962, and the results of its operations for the period ended on that date, in accordance with generally accepted accounting principles.

Respectfully submitted.

McCay Duff & Co.,
Chartered Accountants.

Ottawa 4, Ontario,
July 10, 1962.

OTTAWA SKI CLUB INC.
OTTAWA **ONTARIO**
FINANCIAL STATEMENTS

Statement 1

BALANCE SHEET

As at April 30, 1962

ASSETS

Current Assets

Cash on Hand	57.24
Accounts Receivable	5,106.82
Prepaid Insurance	1,522.98
Cash Surrender Value Life Insurance	750.00
Work in Progress	679.69

8,116.73

Fixed Assets — at Cost less Accumu-

Depreciation to date:	
Land	6,534.75
Buildings	72,581.59
Jump	14,414.52
Installations — Electrical	6,335.36
Improvements to Hills	28,221.68

132,762.34

140,879.07

LIABILITIES AND SURPLUS

Current Liabilities

Bank Overdraft	6,098.05
Accounts Payable	7,680.97
Accrued Interest Payable	2,927.27
Treasury Notes Payable — due within one year	10,000.00
Owing to Ladies' Committee — Square Dance Proceeds	373.17

27,079.46

Statement 3

STATEMENT OF REVENUE and EXPENDITURE

For the Ten Months Ended April 30, 1962.

Revenue

Membership Fees

Senior	17,660.00
Married Couples	16,525.00
Intermediate	19,837.00
Junior	5,096.00
Daily Fees	6,939.00
Part Season Fees	234.50

66,291.50

Concessions

Cafeteria	1,806.63
Ski Tow	2,911.78
Parking	1,381.61
Ski Shop	1,912.51
Check Room	47.35

8,113.88

Sundry

Rents — Non-Member Groups	268.00
Square Dances — Net	(42.11)
Miscellaneous	51.00

276.89

74,682.27

Expenditures

Area Operation Costs — Statement 4	43,176.31
Ski Program Costs — Statement 5	12,599.59
Stationery and Office Supplies	360.58
Publicity and Bulletins	3,309.09
Financial Secretary	1,000.00
Membership Expense	1,408.21
Interest on Notes	2,165.09
Interest and Bank Charges	1,452.99
Arbitration Fees	1,000.00
Audit Fees	300.00

Long-Term Liabilities		
Treasury Notes Payable — 7%		
Due in 1964 fiscal year	7,500.00	
Due in 1967 fiscal year	25,100.00	
		32,600.00
Surplus		
Balance at Credit, April 30, 1962, per Statement 2	81,199.61	
		<u>140,879.07</u>

Statement 2

STATEMENT OF SURPLUS

For the Ten Months Ended April 30, 1962.

Balance at Credit, July 1, 1961	67,498.80
Add: Net Profit per Statement 3	13,658.70
	<u>81,157.50</u>
Add: Transfer square dance loss from Ladies'	
Committee — current year	42.11
Balance at Credit, April 30, 1962	<u>81,199.61</u>

Statement 5

STATEMENT OF SKI PROGRAM COSTS

For the Ten Months Ended April 30, 1962.

Competitions, Rancing and Jumping	7,077.05
First Aid Donation — St. John's Ambulance	1,207.85
Ski Patrols	855.11
Midget Program	1,741.08
Juvenile Program	183.50
Gatineau Ski Zone	1,535.00
	<u>12,599.59</u>

Office Rent, Hydro and Telephone	549.56
Office and Managerial Salaries	3,003.75
Miscellaneous	345.51
Life Insurance Premium	315.90
Less: Increase in C.S.V.	157.61
	158.29
Provision for Depreciation — Office Furniture and Equipment	194.60
	<u>71,023.57</u>
Net Operating Profit	3,658.70
Add: Proceeds from Sale of Land	10,000.00
Net Profit to Statement 2	<u>13,658.70</u>

Statement 4

STATEMENT OF AREA OPERATING COSTS

For the Ten Months Ended April 30, 1962.

Road and Area Maintenance:	
Summer	1,252.42
Winter	1,264.20
Trail Riders	1,479.06
Ground Manager's Honorarium	2,000.00
Wages — Caretaker's	3,734.67
Checkers and Others	2,014.89
	<u>5,749.56</u>
Repair, Maintenance and Lodge Supplies	3,891.12
Municipal Taxes	626.23
Stable Expense	250.52
Light and Power	873.65
Telephone	553.71
Insurance	2,037.84
Fuel	2,037.84
Unemployment Insurance	25.42
Provision for Depreciation:	
Buildings	5,890.54
Jump	1,801.81
Furniture and Equipment	460.82
Electrical Installations	379.39
Hill Improvements	13,012.87
	<u>21,545.43</u>
	<u>43,176.31</u>

TREASURER'S REPORT

The Financial Statement duly audited covering the Club's operation for the period ending April 30th, 1962, is attached and will be submitted to the Members at the Annual Meeting for formal approval.

Also attached is a percentage breakdown of allocation of revenue in carrying out the Club's various programs.

Area operating costs represent the bulk of recurring expenses. It should be remembered, however, that these costs include an amount of \$21,500 for depreciation. This has the effect of liberating a substantial portion of the cash requirements to meet expenditures of a capital or non-recurring nature. These capital costs in 1961-62 amounted to \$32,000, of which \$15,000 went to lodge improvements and \$13,000 to hill improvements. Included in these later amounts are \$9,000 for the Sky-Line Lodge and \$9,000 for the Ann Heggveit Hill.

A permanent administrative office for the Club was organized early in 1962. Although it is still too early to draw definite conclusions on this experience, your Treasurer is of the opinion that it has improved considerably the problems of club administration and greatly reduced the detail work load on your Directors in general and on your Treasurer in particular.

As at April 30th, 1962, the arrangements with Mr. Robert McGiffin were terminated and the occasion should not be lost to extend to Mr. McGiffin, and to Mrs. McGiffin as well, the appreciation of the Club for their many years of service they have contributed. Your Treasurer is particularly appreciative for the accommodation extended to him in the change-over following last year's Annual Meeting.

Early in 1962, Mr. Stevenson tendered his resignation as the Club's auditor. This is a responsibility which he had ably and gratuitously carried out for many years. The Club has reason to be greatly indebted to him and it was with reluctance that his resignation was accepted. The firm of McCay, Duff & Co. were appointed by the Board of Directors to replace Mr. Stevenson and you will be asked at the Annual Meeting to approve their financial report and confirm their appointment.

The pattern which has been set with regards to the Club's financial operations over the past several years might merit some attention in the future. Any changes that might be made would be more matters of policy than of accounting practice. Generally speaking, the policy at the moment is for a program of improvements on a pay as you go basis and consequently the Club's long-term indebtedness is relatively low. Any policy decision requiring long-term funds should, in my view, be studied in terms of how much the cost of amortization would impinge upon the amount of operating profit which the Club has available to meet capital improvements which it is necessary to make from year to year. Whether the reconciliation might be made by special membership assessment or by other methods is something which would ultimately be decided by the general membership.

BREAKDOWN OF ALLOCATION OF INCOME

Area Operation Costs	30.34%
Depreciation	30.45%
Ski Programme, including competitions	17.75%
Administration	21.46%

DRY SKI SCHOOL

After the tremendous response last year, The Camp Fortune Ski School will again hold another Dry Ski School this Fall. The dates are: Wednesday, November 7th; Tuesday, November 13th, and Wednesday, November 21st, and Wednesday, November 28th, at the Elgin Street Public School gymnasium at 7.30 P.M.

Ski exercises, instruction and movies are the order of the night.

Bring gym clothes, running shoes and your own ski poles. We supply the rubber tips.

Registration will be restricted to 200. First application received, first served.

NAME:

ADDRESS:

PHONE No.:

4 Classes — \$3.00
1 Class — \$1.00

Please make cheques payable to Camp Fortune Ski School and mail cheque and applications to Camp Fortune Ski School, Old Chelsea, Que.

CAMP FORTUNE SKI SCHOOL

This year the Camp Fortune Ski School will have four budget plans running over a period of ten weeks, commencing on January 5th, 1963, and extending to March 10th, 1963. The budget plans will be available over the week-end for all interested parties. All day Tuesday, and Thursday morning for the housewives; all day Monday and Thursday nights for mixed adults, and a Ski Week from Monday to Friday with ten lessons available.

John Fripp will be returning to the Camp Fortune Ski School as Manager, while Alex McDougall will be the Ski School Director, with Peter Sneyd and Joe Lachaine acting as his assistants. Peter will handle the week-end classes and Joe will look after the week-day classes.

The following rates will apply:

Week-end Budget Plan	
20 lessons	\$30.00
Housewives' Budget Plan	
10 lessons	\$15.00
Mixed Adults Budget Plan	
10 lessons	\$20.00
Special Ski Week	
10 lessons	\$20.00
Single lesson ticket, 1½ hr.	\$ 3.00
All-day lesson ticket, 2½ hrs.	\$ 5.00
Students, single lesson	\$ 2.00

NOMINATIONS

The Nominating Committee has approached the following people and they have consented to allow their names to stand for the Board of Directors of your Club:

Executive

President—B. A. O'Brien.
1st Vice-President—R. Smart.
2nd Vice-President—J. Veit.
Secretary—V. Midgley.
Treasurer—M. Joyal.
Ladies' Committee—Connie Graves.

Directors

1. W. L. Ball
2. D. B. Brown
3. W. G. Clark
4. M. Clayton
5. Cmdr. F. Fraser-Harris
6. G. D. Hughson
7. Dr. G. Laframboise
8. D. Midgley
9. F. Morris
10. J. P. Taylor.

CHARTER SKI FLIGHT TO EUROPE

We still have seats available on the Gatineau Ski Zone Charter Flight to Zurich, Switzerland. However, it is filling up more rapidly each day and we urge anyone who is interested to sign up immediately — it only requires a deposit of \$50.00 to hold a seat and this is refundable up to the 1st of December, 1962.

After a recent telephone poll, we have decided to extend the Charter four more days. This will mean leaving Friday evening, February 8th, 1963, and returning Saturday, March 2nd, 1963, with a brief stopover in Paris both ways.

Visit our table in the Museum at the Annual Meeting for further information.

1963 SKI CLUB MEMBERSHIPS

Get your membership badges before December 15, 1962, and save 10%. They may be obtained at the Ottawa Ski Club office at 53 Queen St. or at the following retail outlets:
Charles Ogilvy's Sports Department
Heggveit Sporting Goods Ltd.

131 Queen St.
Olympic Sports Shop, 753 Bank St.
Richie's Sports Store, 98 Bank St.
Byshe & Co. Ltd., 223 Bank St.
Real Seguin Inc.,
169 Rue Principale in Hull.

LADIES' COMMITTEE REPORT

The interest shown in our last year's programmes of ski lessons, baby sitting, square dances, etc., prompted us to send out a questionnaire to find out your likes and dislikes. The response to this questionnaire was very good and the answers have helped us to lay plans for the coming year.

Baby Sitting

We want a really well organized nursery this year with cribs and play equipment, etc., in an area set aside for baby-sitting only. Donations or loans for the year of toys and children's furniture will be very much appreciated. There will be two methods of paying for baby-sitting this year, and the member may choose the one which would best suit his or her family arrangements.

1—By the hour Baby-sitting

Saturdays and Sundays
9.30 A.M. to 4.30 P.M.

50 cents an hour commencing Tuesday, January 8.

2—By the Baby-sitting Club Plan

Saturdays, 9.30 to 4.30, the charge for ten successive Sats. commencing Jan. 5, will be 14 dollars.

Sunday, 9.30 to 4.30, the charge for ten successive Sundays commencing Jan. 6, will be 14 dollars.

The 14 dollar charge for Sats. or for Suns. payable in advance will cover two children in a family. On these days parents will return to feed their children at the noon hour.

Tuesdays, 10 a.m. to 3 p.m. The charge for 10 successive Tuesdays starting Jan. 8 will be 10 dollars.

Thursday, 10 a.m. to 3 p.m., the charge for 10 successive Thurs. starting Jan. 10 will be \$10. Again the \$10 charge covers two children in a family, payable in advance. On Tues. and Thurs. parents may leave box lunches for their youngsters if they wish.

An experimental programme is being planned by Lucille Wheeler Vaughan for Tuesdays and Thursdays to help pre-schoolers have fun on their skis. We are sorry to have to limit this to baby-sitting club plan members, but we feel that for a pilot project the children must know one another. There will be no charge for this other than the baby-sitting club plan fee. Lucille will advise club-plan members later about equipment for their children. We are trying to ascertain this year, after a tentative start last year, whether or not there is a real need for a nursery and kindergarten within the club. This is the purpose of offering both by the hour sitting and a baby-sitting club plan membership. It is upon the latter that the success of the programme depends because this way the charge can be low while at the same time we will be assured of having sufficient funds to pay the sitters. Please call Connie Graves (Mrs. F. T. Graves, P.O. Box 596, R.R. 1, Ottawa) at SH 9-9998 before Nov. 1.

The budget housewives' ski lessons will be held Tuesday and Thursday

this year rather than Tuesday and Wednesday, according to the wishes of those answering the questionnaire, and will be run along the same lines and will be the same price as last year's tremendously successful school. Many members requested week-day classes for career girls and as a result mixed adult ski classes have been planned by the ski school for Mondays a.m. and p.m. and Thursday evening, in addition to regular Saturday and Sunday ski lessons. Learn to ski week enthusiasts will be accommodated by placing them in the regular classes being held on a given day and in special classes on the days when no regular classes are in session unless there are sufficient number to warrant having a regular week set aside for them. The ski school expects to have a registration form in the next newsletter and we do urge housewives and career girls to fill out and return these as soon as possible in order that the manager and Director may make the necessary arrangements for instructors, etc., to accommodate the large number of keen pupils expected this year.

The luncheon and ski race held last year was so successful that we may hold more than one this year. We are very pleased that Jan. McKinley and Mary McLennan have agreed to take charge of this programme. Remember, these are for all women members, not just for those taking classes.

We are planning a week-day excursion to Mt. Gabriel and a two-day mid-week trip is a possibility as well.

SQUARE DANCING

Will you remember to set aside every second Friday in February and March for skiing and square dancing? Jack Zoobie is our caller, of course, and the price is still 75c for a most enjoyable evening. The dates are Feb. 1 and 15, and March 1 and March 15 as well if we have a good turnout at the first three dances.



Mr. Richard D.R. Cowan,
305 A First Ave.,
Ottawa, Ont.

O.S.C. TRADING POST

Paul Lajoie will run the Annual Ski Trading Post on the following dates: Oct. 27 and 28, Nov. 3 and 4, 11 and 12. Here's your chance to earn some money by selling the equipment you no longer require. Be early for a better chance at resale.

GATINEAU ZONE SKI MOVIES

The GATINEAU ZONE of the CANADIAN AMATEUR SKI ASSOCIATION is again presenting three movie nights to raise funds for its work and to provide entertainment which will appeal to skiing families. This season's program is as follows:

- 8.15 P.M.—FRIDAY, NOVEMBER 2nd**, at Ottawa Tech:
Warren Miller's "Swingin' Skis", 1½ hrs. of first-class entertainment in beautiful colour by one of the three best in the business—amusing, instructive and thrilling. Special guests and fashion show at intermission.
- 8.15 P.M.—FRIDAY, DECEMBER 14th**, at Glebe Collegiate:
Jim Farnsworth's "Our World of Skiing". Those who saw his full-length program last year will remember the really exciting effects of his new photography technique. This is his newest Ski-O-Rama film, in full colour.
- 8.15 P.M.—FRIDAY, JANUARY 25th**, at Glebe Collegiate:
"Ski Totale", a brand-new French film, is rated by experts who have had a preview as the best they have ever seen.

BOOK OF TICKETS ADMISSION TO 3 NIGHTS	ADULT	ADVANCE SALE	COST AT DOOR
			\$3.00
	CHILD (Under 13)	\$2.00	\$2.25

PLEASE cut off and send the attached form with your cheque (payable to Gatineau Ski Zone) now. Your books of tickets will be mailed promptly.

TO: G. D. HUGHSON,
2, Fairhaven Way,
Ottawa 2, Ontario.

Please send.....books of 3 **ADULT** tickets each, at **\$3.00** per
per book, **PLUS:**
.....books of 3 **CHILDREN'S** tickets each, at **\$2.00**
per book

for which my cheque or money order is enclosed.

TOTAL AMOUNT: \$.....

NAME

STREET and NUMBER

CITY

(Please Print)

1. Resolved that the following principle be incorporated in the Constitution and/or By-Laws as appropriate with respect to the Sale of Land or Major Asset belonging to the Ottawa Ski Club as follows: -

No executive committee of the Ottawa Ski Club (nor any member or members of it), shall have the authority to sell, or to commit to sell land or any other major asset of the Ottawa Ski Club without the prior approval of the voting members of the Ottawa Ski Club, properly obtained in accordance with the Constitution and By-Laws.

Moved

W. C. Crookier

Seconded

Earl Hudson

2. Resolved that the following principle be incorporated into the Constitution and/or By-Laws as appropriate with respect to Total Indebtedness as follows: -

The executive shall not incur indebtedness which exceeds in its total amount at any time a sum equal to the gross revenue of the Ottawa Ski Club for the fiscal year last ended, - as reflected in the audited and approved financial statement for that year - without the prior approval of the voting members of the Ottawa Ski Club properly obtained in accordance with the Constitution and By-Laws.

Moved

Earl Hudson

Seconded

W. C. Crookier